

Attachment C
CITY-WIDE RISK ASSESSMENT

ITEM	NUM	DEPARTMENT	PROGRAM/CATEGORY	S C O E	THREE YEAR TREND	S C O E	FUND TYPE	S C O E	2000-05 FIVE-YEAR CAPITAL EXPEND	S C O E	2000-01 PROPOSED REVENUES	S C O E	THREE YEAR TREND	S C O E	2000-01 NO. OF STAFF	S C O E	2000-01 BEG. FUND BALANCE	S C O E	6/30/99 FIXED ASSETS	S C O E	AUDIT REQUEST	S C O E	DATE OF LAST AUDIT	S C O E	RAW SCORE	TOTAL SCORE
			RELATIVE WEIGHTS OF RISK FACTORS	5	5	5		1	5	5	5	5	1	1	5	5	110	430								
65	STREETS/TRAFFI	STREETS/TRAFFI STRATEGIC SUPPORT & FEE COLLECTION	1,932,720	4	46%	9	GEN	10	0	862,250	3	-45%	9	20	4	0	0	0	0	0	10	49	245			
58	STREETS/TRAFFI	STREETS/TRAFFI PARKING SERVICES	7,021,431	7	30%	7	GEN	10	0	0	0	0%	0	38	5	0	0	0	0	10	1991-Downtown parl	9	48	240		
200	PARKS, REC, & N	PARKS, REC, & N PARK & COMM FACILITIES DEV - CAPITAL	18,296,000	8	-29%	4	CAP	3	46,329,000	7	12,349,000	8	-46%	9	0	0	31,270,000	10	0	0	10	59	227			
164	HOUSING	LOW/MOD INCOME HOUS. FUND (Fund 443)	121,716,174	10	193%	10	SPEC	5	0	115,706,000	10	182%	5	0	0	29,996,529	9	0	0	0	1997-Housing rehab	3	52	224		
45	GEN SERVICES	BUILDING MANAGEMENT DIVISION	17,132,854	8	32%	8	GEN	10	0	0	0	0%	0	87	8	0	0	0	0	10	44	220				
28	HUM RES	EMPLOYEE BENEFITS	652,230	3	85%	10	GEN	10	0	0	0	0%	0	7	1	0	0	0	0	10	44	220				
31	INFO TECH	INFORMATION SYSTEMS PROGRAM	10,517,060	8	34%	8	GEN	10	0	0	0	0%	0	88	8	0	3,315,031	6	0	0	1992-Purchasing	8	48	216		
59	STREETS/TRAFFI	STREET LANDSCAPE MAINTENANCE	10,246,351	8	40%	8	GEN	10	0	0	0	0%	0	68	7	0	0	0	0	10	43	215				
194	AIRPORT	AIRPORT - CAPITAL PROJECTS	74,485,000	10	5%	1	CAP	3	599,209,000	10	103,826,000	10	1783%	5	0	0	14,402,000	8	0	0	10	57	213			
248	FINANCE	OVERHEAD REIMBURSEMENTS	0	0	0%	0	GEN	10	0	24,003,156	9	22%	3	0	0	0	0	1999	10	42	210					
90	LIBRARY	MGMT & ADMIN	2,091,830	5	31%	8	GEN	10	0	815,200	3	16%	3	20	3	0	0	0	0	1990-Inv & Fiscal	10	42	210			
94	LIBRARY	OUTREACH & BRANCH LIBRARY SVCS	4,509,052	6	35%	8	GEN	10	0	0	0	0%	0	76	8	0	0	0	0	10	42	210				
205	PUBLIC WORKS	TRAFFIC - CAPITAL	50,378,000	10	-15%	3	CAP	3	179,731,000	10	57,778,000	10	-1%	1	0	0	35,642,000	10	0	0	10	57	205			
22	FINANCE	ADMIN, ANALYSIS, & DEBT MGMT	922,529	3	-46%	4	GEN	10	0	460,557	2	-76%	10	9	1	0	2,737,373	5	0	0	10	45	205			
69	AIRPORT	OPERATIONS DIVISION	22,569,819	9	48%	9	SPEC	5	0	0	0	0%	0	87	8	0	0	0	0	1989-Airport parking	10	41	205			
252	CITY-WIDE	PERSONAL SERVICES	403,547,224	10	11%	1	GEN	10	0	0	0	0%	0	6,994	10	0	0	0	0	10	41	205				
97	PARKS, REC, & N	LIFE ENJOYMENT SERVICES	23,180,232	9	NA	3	GEN	10	0	0	0	0%	0	385	9	0	0	0	0	1990-RPCS	10	41	205			
63	STREETS/TRAFFI	TRAFFIC OPERATIONS	9,747,782	7	24%	6	GEN	10	0	0	0	0%	0	79	8	0	0	0	0	10	41	205				
66	AIRPORT	FINANCE & ADMIN DIVISION	12,246,468	8	27%	7	SPEC	5	0	0	0	0%	0	63	7	21,474,007	9	390,449,048	10	56	204					
160	STREETS/TRAFFI	MAINTENANCE DISTRICTS (Funds 352-369)	3,936,142	6	89%	10	SPEC	5	0	3,146,373	6	16%	3	0	0	5,620,895	6	0	0	1991-Prelim survey	9	45	201			
96	PARKS, REC, & N	NEIGHBORHOOD LIVABILITY SERVICES	15,762,692	8	NA	3	GEN	10	0	0	0	0%	0	64	7	0	118,223,159	10	0	10	48	200				
6	CITY MANAGER	OFFICE OF ECONOMIC DEVT	2,188,373	5	2%	1	GEN	10	0	450	1	-98%	10	16	3	0	0	0	0	10	40	200				
128	CITY-WIDE	GEN. FUND RESERVES, TRANSFERS	64,295,756	10	182%	10	GEN	10	0	0	0	0%	0	0	0	0	0	0	0	10	40	200				
91	LIBRARY	SYSTEMS RESOURCES	5,426,555	6	24%	6	GEN	10	0	0	0	0%	0	84	8	0	0	0	0	1990-Inv & Fiscal	10	40	200			
202	PUBLIC WORKS	SANITARY SEWERS - CAPITAL	40,496,000	10	-6%	3	CAP	3	132,360,000	9	8,148,000	7	17%	3	0	46,160,000	10	0	0	10	55	199				
151	ENVIR SERVICES	TRTMT PLANT INCOME FUND (Fund 514)	3,217,220	6	1%	1	SPEC	5	0	4,147,220	6	-79%	10	0	0	6,944,103	7	0	0	10	45	197				
206	ENVIR SERVICES	WPCC - CAPITAL PROJECTS	67,681,000	10	-41%	4	CAP	3	179,539,000	10	17,618,000	8	-80%	10	0	121,446,000	10	0	0	2000-IN PROCESS	0	55	195			
224	REDEV	MERGED AREA IMPACT - REDEV AREA	187,706,928	10	138%	10	REDEV	7	346,781,078	10	0	0%	0	0	0	0	0	0	0	10	47	195				
68	AIRPORT	FACILITIES DIVISION	15,424,832	8	26%	7	SPEC	5	0	0	0	0%	0	153	9	0	0	0	0	10	39	195				
84	ENVIR SERVICES	INTEGRATED WASTE MANAGEMENT	53,950,812	10	16%	2	SPEC	5	0	37,251,537	10	9%	3	40	6	0	0	0	0	1997-IWM	3	39	195			
38	FIRE	BUREAU OF EDUCATION & TRAINING	3,980,033	6	42%	9	GEN	10	0	0	0	0%	0	20	4	0	0	0	0	10	39	195				
93	LIBRARY	DEVT & BRANCH SERVICES	7,072,212	7	-6%	3	GEN	10	0	0	0	0%	0	122	9	0	0	0	0	1989-SVIC	10	39	195			
102	PLAN, BLDG, & C	PLAN IMPLEMENTATION DIVISION	3,084,950	6	49%	9	GEN	10	0	0	0	0%	0	36	5	0	0	0	0	1991-Special Handlr	9	39	195			
104	PLAN, BLDG, & C	BUILDING DIVISION	13,202,646	8	5%	1	GEN	10	0	15,842,169	8	0%	3	144	9	0	0	0	0	2000-IN PROCESS	0	39	195			
42	POLICE	INVESTIGATIVE SERVICES	27,830,575	9	7%	1	GEN	10	0	0	0	0%	0	266	9	0	0	0	0	10	39	195				
161	FINANCE	GIFT TRUST FUND (Fund 139)	1,714,050	4	449%	10	SPEC	5	0	1,004,500	4	120%	5	0	0	1,099,162	4	0	0	10	42	194				
40	POLICE	ADMINISTRATIVE SERVICES	9,497,258	7	-11%	3	GEN	10	0	2,283,178	5	27%	4	98	8	0	14,931,617	8	0	0	2000-IN PROCESS	0	45	193		
172	HUM RES	DENTAL INSURANCE FUND (Fund 155)	7,770,630	7	24%	6	SPEC	5	0	7,867,189	7	21%	3	0	0	949,973	3	0	0	10	41	193				
171	HUM RES	BENEFIT FUND (Fund 160)	28,711,158	9	23%	6	SPEC	5	0	28,292,061	9	22%	3	0	0	421,159	2	0	0	1994-Benefits	6	40	192			
180	STREETS/TRAFFI	SIDEWALK PROGRAM FUND (Fund 370)	1,000,000	4	494%	10	SPEC	5	0	1,000,000	4	60%	5	0	0	158,473	2	0	0	10	40	192				
158	RETIREMENT	FEDERATED RETIREMT FUND (Fund 134)	49,362,731	10	13%	1	SPEC	5	0	125,100,000	10	10%	3	11	2	1,179,002,008	10	0	0	1995-Investments	5	46	190			
159	RETIREMENT	POLICE/FIRE RETIREMT FUND (Fund 135)	56,593,631	10	15%	2	SPEC	5	0	129,500,000	10	-17%	2	11	2	1,709,991,493	10	0	0	1995-Investments	5	46	190			
11	CITY ATTORNEY	DEPARTMENTAL COUNSEL	3,704,199	6	25%	7	GEN	10	0	0	0	0%	0	32	5	0	0	0	0	10	38	190				
81	CONV/ARTS	VISITOR SERVICES	10,581,108	8	13%	1	GEN	10	0	0	0	0%	0	168	9	0	0	0	0	1990-RPCS	10	38	190			
105	PLAN, BLDG, & C	CODE ENFORCEMENT DIVISION	8,271,037	7	18%	2	GEN	10	0	3,873,220	6	3%	3	103	9	0	0	0	0	1999-Gen Code	1	38	190			
166	HOUSING	HOUSING & HOMELESS FUND (Fund 440)	820,000	3	67%	10	SPEC	5	0	145,000	2	-25%	7	0	0	1,294,623	4	0	0	10	41	189				
146	AIRPORT	AIRPORT FISCAL AGENT FUND (Fund 525)	13,800,226	8	-2%	3	SPEC	5	0	13,798,526	8	3%	3	0	0	466,386	2	0	0	10	39	187				
203	GEN SERVICES	SERVICE YARDS - CAPITAL	2,775,000	5	-47%	4	CAP	3	25,087,000	6	10,345,000	8	290%	5	0	2,746,000	5	0	0	10	46	186				
87	HOUSING	MANAGEMENT AND ANALYSIS	3,614,754	6	51%	10	SPEC	5	0	0	0	0%	0	31	5	0	4,736,986	6	0	10	42	186				
152	ENVIR SERVICES	SEWAGE TMT CONNECT FEE FUND (Fund 539)	3,263,000	6	-69%	5	SPEC	5	0	5,036,000	6	12%	3	0	0	36,289,958	10	0	0	10	45	185				
197	FIRE	FIRE DEPARTMENT - CAPITAL	1,329,000	4	-34%	4	CAP	3	4,551,000	2	3,360,000	6	-44%	9	0	889,000	3	0	0	10	41	185				
49	GEN SERVICES	FLEET MANAGEMENT	12,895,024	8	12%	1	GEN	10	0	0	0	0%	0	90	8	0	0	0	0	10	37	185				
98	PARKS, REC, & N	COMMUNITY STRENGTHENING SERVICES	5,247,524	6	NA	3	GEN	10	0	0	0	0%	0	76	8	0	0	0	0	10	37	185				
201	STREETS/TRAFFI	PARKING - CAPITAL	47,400,000	10	3692%	10	CAP	3	50,750,000	7	0	0%	0	0	0	54,418,000	10	7,308,435	7	0	1991-Downtown parl	9	56	184		
145	AIRPORT	AIRPORT SURPLUS REVENUE FUND (Fund 524)	44,894,000	10	54%	10	SPEC	5	0	0	0	0%	0	0	0	5,579,978	6	0	0	10	41	181				
149	ENVIR SERVICES	STORM SEWER OPERATING FUND (Fund 446)	13,085,726	8	-4%	3	SPEC	5	0	12,806,500	8	-11%	1	0	0	3,451,046	6	0	0	10	41	181				
220	REDEV	EDENVALE REDEV AREA	14,599,538	8	54%	10	REDEV	7	28,878,967	6	0	0%	0	0	0	0	0	0	0	10	41	181				
19	CITY CLERK	OFFICE OF THE CITY CLERK	1,398,693	4	-2%	3	GEN	10	0	8,000	1	-25%	6	17	3	0	10,089	1	0	1991-KPMG	9	37	181			
101	PLAN, BLDG, & C	PLANNING SERVICES DIVISION	2,897,831	5	26%	7	GEN	10	0	3,592,427	6	-75%	10	33	5	0	0	0	0	2000-IN PROCESS	0	43	215			
67	AIRPORT	DEVELOPMENT DIVISION	4,380,180	6	48%	9	SPEC	5	0	0	0	0%	0	43	6	0	0	0	0	10	36	180				
9	CITY MANAGER	CONTRACT COMPLIANCE	1,007,271	4	113%	10	GEN	10	0	0	0	0%	0	13	2	0	0	0	0	10	36	180				
41	POLICE	TECHNICAL SERVICES DIVISION	24,308,107	9	10%	1	GEN	10	0	0	0	0%	0	310	9	0	0	0	0	1993-Support Servic	7	36	180			
61	STREETS/TRAFFI	SANITARY SEWER MAINTENANCE	8,115,356	7	21%	6	SPEC	5	0	0	0	0%	0	88	8	0	0	0	0	10	36	180				

CITY-WIDE RISK ASSESSMENT

ITEM NUM	DEPARTMENT	PROGRAM/CATEGORY	S	C	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	RAW SCORE	TOTAL SCORE		
			2000-01 PROPOSED EXPEND	0 R	THREE YEAR TREND	C O	YEAR O	FUND TYPE	R	2000-05 FIVE-YEAR CAPITAL EXPEND	C O	2000-01 PROPOSED REVENUES	R	THREE YEAR TREND	C O	2000-01 REVENUE NO. OF STAFF	C O	2000-01 FUND BALANCE	R	BEG. O			6/30/99 FIXED ASSETS	R
150	ENVIR SERVICES	TRMT. PLANT OPERATING FUND (Fund 513)	56,741,884	10	23%	6	SPEC	5	0	13,241,000	8	79%	5	0	0	22,786,209	9	0	0	2000-IN PROCESS	0	43	179	
196	PUBLIC WORKS	DEVELOPER ASSIST PROJECTS - CAPITAL	1,000,000	4	90%	10	CAP	3	1,000,000	2	1,160,000	4	7%	3	0	6,541,000	7	0	0		10	43	179	
221	REDEV	GUADALUPE/AUZERAIS REDEV AREA	10,320,240	8	4582%	10	REDEV	7	10,870,000	4	0	0%	0	0	0	0	0	0	0		10	39	179	
165	HOUSING	HOME INVEST PARTNER FUND (Fund 445)	5,310,213	6	134%	10	SPEC	5	0	5,376,738	6	213%	5	0	0	921,208	3	0	0	0 1997-Rehab	3	38	178	
181	CITY-WIDE	TOBACCO SETTLEMENT FUND (Fund 426)	2,730,000	5	NA	3	SPEC	5	0	14,841,000	8	NA	3	0	0	7,568,000	7	0	0		10	41	177	
157	ENVIR SERVICES	WATER UTILITY FUND (Fund 515)	14,111,615	8	30%	8	SPEC	5	0	15,129,000	8	8%	3	0	0	8,350,418	7	0	0	0 1998-Feasibility	2	41	177	
223	REDEV	MARKET GATEWAY REDEV AREA	26,314,241	9	36%	8	REDEV	7	55,614,241	7	0	0%	0	0	0	0	0	0	0		10	41	177	
153	CONV/ARTS	CONV & CULTURAL AFFAIRS FUND (Fund 536)	17,287,012	8	12%	1	SPEC	5	0	7,912,543	7	9%	3	0	0	3,059,391	6	0	0		10	40	176	
198	LIBRARY	LIBRARY - CAPITAL	13,447,000	8	50%	10	CAP	3	34,967,000	6	0	0%	0	0	0	5,271,000	6	14,050,406	8	0 1990-Collect Devmt	10	51	175	
208	PUBLIC WORKS	NON-CONSTRUCTION ITEMS - CAPITAL	84,543,000	10	285%	10	CAP	3	266,499,000	10	0	0%	0	0	0	0	0	0	0		10	43	175	
120	CITY-WIDE	Homework Centers	2,630,000	5	160%	10	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	35	175	
175	FINANCE	GAS TAX FUNDS (Funds 409-411)	16,400,000	8	-1%	3	SPEC	5	0	16,400,000	8	-1%	1	0	0	0	0	0	0		10	35	175	
249	FINANCE	TRANSFERS TO GEN FUND	0	0	0%	0	GEN	10	0	18,199,361	8	-28%	7	0	0	0	0	0	0		10	35	175	
29	HUM RES	BENEFIT FUNDS	9,103,680	7	20%	2	SPEC	5	0	0	0	0%	0	4	1	0	0	2000	10		10	35	175	
60	STREETS/TRAFFI	PAVEMENT MAINTENANCE	8,050,750	7	14%	1	GEN	10	0	0	0	0%	0	70	7	0	0	0	0		10	35	175	
100	PLAN, BLDG, & N	CMGMT AND ADMIN SERVICES	1,044,220	4	48%	9	GEN	10	0	0	0	0%	0	9	1	0	1,139,294	4	0 1989-WMS	10	38	174		
163	PARKS, REC, & N	COMM DEVMT BLOCK GRANT FUND (Fund 441)	18,843,650	8	14%	1	SPEC	5	0	14,504,000	8	-4%	1	0	0	11,928,925	8	0	0		10	41	173	
50	PUBLIC WORKS	MGMT & ADMIN	3,120,144	6	4%	1	GEN	10	0	6,608,000	7	-1%	1	36	5	0	18,082,092	8	0 1997-Eng & Insp Cor	3	41	173		
207	ENVIR SERVICES	WATER UTILITY - CAPITAL	2,038,000	5	-9%	3	CAP	3	10,021,000	4	3,960,000	6	172%	5	0	3,651,000	6	0	0		10	42	170	
14	CITY ATTORNEY	WORKERS' COMP LEGAL SVCS	616,915	3	57%	10	GEN	10	0	0	0	0%	0	5	1	0	0	0	0		10	34	170	
116	CITY-WIDE	Automated Information System	1,884,112	4	93%	10	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	34	170	
36	FIRE	BUREAU OF SUPPORT SERVICES	8,496,763	7	9%	1	GEN	10	0	0	0	0%	0	53	6	0	0	0	0		10	34	170	
47	GEN SERVICES	PARKS MAINTENANCE	197,441	2	NA	3	GEN	10	0	0	0	0%	0	143	9	0	0	0	0		10	34	170	
54	PUBLIC WORKS	DESIGN AND CONSTRUCTION DIVISION	8,049,060	7	29%	7	CAP	3	0	0	0	0%	0	101	9	0	0	0	0 1992-Contracts	8	34	170		
235	REDEV	COUNTY AGREEMENT PAYMENT	9,855,381	7	63%	10	REDEV	7	0	0	0	0%	0	0	0	0	0	0	0		10	34	170	
173	HUM RES	LIFE INSURANCE FUND (Fund 156)	2,313,442	5	49%	9	SPEC	5	0	1,244,561	4	7%	3	0	0	1,456,035	4	0	0 1993-Benefit fund	7	37	169		
168	LIBRARY	LIBRARY BENEFIT ASSESS DIST FUND (Fund 412)	6,374,037	7	-11%	3	SPEC	5	0	6,109,000	7	-1%	1	0	0	1,080,199	4	0	0		10	37	169	
144	AIRPORT	AIRPORT MAINT AND OP FUND (Fund 523)	66,514,276	10	26%	7	SPEC	5	0	0	0	0%	0	0	0	7,986,550	7	0	0		10	39	167	
3	CITY MANAGER	OFFICE OF THE CITY MANAGER	4,838,267	6	10%	1	GEN	10	0	0	0	0%	0	42	6	0	235,166	2	0		10	35	167	
78	CONV/ARTS	ADMIN SERVICES	1,629,978	4	1%	1	SPEC	5	0	3,029,000	6	-15%	2	12	2	3,059,391	6	166,218,168	10	0 1989-Convention	10	46	166	
142	AIRPORT	AIRPORT CUST FAC/TRANS FEE FUND (Fund 519)	3,876,853	6	NA	3	SPEC	5	0	5,326,540	6	NA	3	0	0	13,837	1	0	0		10	34	166	
154	CONV/ARTS	TRANSIENT OCCUPANCY TAX FUND (Fund 461)	12,594,808	8	3%	1	SPEC	5	0	12,555,000	8	14%	3	0	0	2,229,726	5	0	0 1993-TOT	7	37	165		
15	CITY ATTORNEY	CLAIMS AND INVESTIGATIONS	420,332	2	156%	10	GEN	10	0	0	0	0%	0	5	1	0	0	0	0		10	33	165	
5	CITY MANAGER	BUDGET OFFICE	1,787,809	4	24%	6	GEN	10	0	0	0	0%	0	17	3	0	0	0	0		10	33	165	
79	CONV/ARTS	FACILITIES MAINT & OPER DIVISION	11,788,564	8	9%	1	SPEC	5	0	0	0	0%	0	107	9	0	0	0	0		10	33	165	
244	FINANCE	REVENUE FROM LOCAL AGENCIES	0	0	0%	0	GEN	10	0	35,267,820	10	5%	3	0	0	0	0	0	0		10	33	165	
245	FINANCE	REVENUE FROM STATE GOVT	0	0	0%	0	GEN	10	0	52,343,891	10	20%	3	0	0	0	0	0	0		10	33	165	
246	FINANCE	REVENUE FROM FEDERAL GOVT	0	0	0%	0	GEN	10	0	1,740,751	4	-40%	9	0	0	0	0	0	0		10	33	165	
48	GEN SERVICES	STORES OPERATIONS	920,580	3	37%	8	GEN	10	0	0	0	0%	0	11	2	0	0	0	0		10	33	165	
27	HUM RES	EMPLOYMENT SERVICES	1,320,144	4	21%	6	GEN	10	0	0	0	0%	0	16	3	0	0	0	0		10	33	165	
18	POLICE AUDIT/OFFICE	OF THE INDEPENDENT POLICE AUD	522,504	3	49%	9	GEN	10	0	0	0	0%	0	6	1	0	0	0	0		10	33	165	
51	PUBLIC WORKS	TRANSPORTATION DIVISION	3,509,002	6	31%	8	CAP	3	0	0	0	0%	0	42	6	0	0	0	0		10	33	165	
215	REDEV	DEBT SERVICE	79,625,294	10	23%	6	REDEV	7	0	0	0	0%	0	0	0	0	0	0	0		10	33	165	
64	STREETS/TRAFFI	TRAFFIC MAINTENANCE	5,354,615	6	6%	1	GEN	10	0	0	0	0%	0	52	6	0	0	0	0		10	33	165	
178	ECON DEVMT	EDA LOAN FUND (Fund 444)	177,364	2	163%	10	SPEC	5	0	43,000	1	35%	4	0	0	138,864	2	0	0		10	34	162	
85	ENVIR SERVICES	WATER RESOURCES	16,682,566	8	47%	9	SPEC	5	0	0	0	0%	0	49	6	0	52,511,742	10	0 1998-Feasibility	2	40	160		
13	CITY ATTORNEY	LITIGATION	4,006,053	6	3%	1	GEN	10	0	0	0	0%	0	32	5	0	0	0	0		10	32	160	
119	CITY-WIDE	Downtown Employee Parking	417,960	2	148%	10	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	32	160	
140	CITY-WIDE	EARMARKED RESERVES	24,153,685	9	NA	3	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	32	160	
255	CITY-WIDE	EARMARKED RESERVE	21,603,076	9	NA	3	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	32	160	
239	FINANCE	FRANCHISE FEES	0	0	0%	0	GEN	10	0	29,313,000	9	7%	3	0	0	0	0	0	0		10	32	160	
37	FIRE	BUREAU OF FIRE PREVENTION	5,722,639	6	2%	1	GEN	10	0	0	0	0%	0	59	7	0	0	0	0 1992-Weeds, AR	8	32	160		
99	PARKS, REC, & N	STRATEGIC SUPPORT	2,121,173	5	NA	3	GEN	10	0	3,273,200	6	7%	3	20	3	0	0	0	0 1998-Petty cash	2	32	160		
56	PUBLIC WORKS	AIRPORT MASTER PLAN	2,154,788	5	183%	10	CAP	3	0	0	0	0%	0	25	4	0	0	0	0		10	32	160	
216	REDEV	20% HOUSING	26,651,800	9	20%	6	REDEV	7	0	0	0	0%	0	0	0	0	0	0	0		10	32	160	
167	ENVIR SERVICES	INTEGRATED WASTE MGMT FUND (Fund 423)	65,963,998	10	13%	1	SPEC	5	0	61,896,197	10	-1%	1	0	0	14,282,417	8	0	0 1997-IWM	3	38	158		
225	REDEV	NEIGHBORHOOD BUSINESS DISTRICTS	49,179,736	10	0%	3	REDEV	7	76,002,571	8	0	0%	0	0	0	0	0	0	0		10	38	158	
230	REDEV	SAN ANTONIO REDEV AREA	20,160,992	9	-40%	4	REDEV	7	20,180,992	6	0	0%	0	0	0	0	0	0	0		10	36	156	
12	CITY ATTORNEY	GENERAL COUNSEL - REDEVELOPMENT	890,490	3	28%	7	GEN	10	0	0	0	0%	0	9	1	0	0	0	0		10	31	155	
106	CITY-WIDE	INS, BENEFITS & CLAIMS	21,132,500	9	17%	2	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
114	CITY-WIDE	OTHER OPERATING EXPENSES	36,439,581	10	6%	1	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
129	CITY-WIDE	CAPITAL CONTRIBUTIONS	11,626,000	8	-12%	3	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
141	CITY-WIDE	CONTINGENCY RESERVE	19,630,000	8	NA	3	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
253	CITY-WIDE	NON-PERSONAL EXPENSES	81,776,603	10	14%	1	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
256	CITY-WIDE	CONTINGENCY RESERVE	19,630,000	8	NA	3	GEN	10	0	0	0	0%	0	0	0	0	0	0	0		10	31	155	
192	FINANCE	OTHER REVENUE - CAPITAL	0	0	0%	0	CAP	3	0	10,186,000	8	-64%	10	0	0	0	0	0	0		10	31	155	

Attachment C
CITY-WIDE RISK ASSESSMENT

		S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S	S
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Attachment C
CITY-WIDE RISK ASSESSMENT

ITEM	NUM	DEPARTMENT	PROGRAM/CATEGORY	2000-01 PROPOSED EXPEND	S C	THREE YEAR TREND	S C	FUND TYPE	S C	2000-05 FIVE-YEAR CAPITAL EXPEND	S C	2000-01 PROPOSED REVENUES	S C	THREE YEAR TREND	S C	2000-01 NO. OF STAFF	S C	2000-01 FUND BALANCE	S C	6/30/99 FIXED ASSETS	S C	AUDIT REQUEST	S C	DATE OF LAST AUDIT	S C	RAW SCORE	TOTAL SCORE
176	POLICE	DRUG FORFEITURE FUNDS (Fund 417-418)	0	0	0%	0	SPEC	5		0	30,000	1	-95%	10		0		1,427,426	4	0	0		10	30	134		
218	REDEV	ALMADEN GATEWAY REDEV AREA	3,345,200	6	-23%	3	REDEV	7	4,084,000	2	0	0	0%	0	0	0	0	0	0	0	0	10	28	132			
7	CITY MANAGER	OFFICE OF EMERGENCY SERVICES	310,815	2	NA	3	GEN	10		0	0	0	0%	0	4	1	0	0	55,697	1	0	0	10	27	131		
86	ENVIR SERVICES	WATER POLLUTION CONTROL	28,770,261	9	12%	1	SPEC	5		0	0	0	0%	0	189	9	0	796,878,490	10	0	0	2000-IN PROCESS	0	34	130		
24	FINANCE	TREASURY DIVISION	2,945,128	5	4%	1	GEN	10		0	0	0	0%	0	41	6	0	77,889,525	10	0	0	1998-Sewer Billing	2	34	130		
44	GEN SERVICES	DEPT MGMT AND ADMIN	857,342	3	6%	1	GEN	10		0	0	0	0%	0	9	1	0	209,706,537	10	0	0	1991-Bidding	9	34	130		
77	AIRPORT	PASSENGER FACILITY CHARGE		0	0%	0	SPEC	5		17,200,000	8	16%	3	0	0	0	0	0	0	0	10	26	130				
112	CITY-WIDE	Sports Authority	635,451	3	-7%	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	26	130				
113	CITY-WIDE	Weed and Seed Grant	88,456	1	-65%	5	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	26	130				
125	CITY-WIDE	Strong Neighborhoods Initiative	590,488	3	NA	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	26	130				
254	CITY-WIDE	EQUIPMENT	2,386,850	5	8%	1	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	26	130				
182	FINANCE	SALE OF BONDS		0	0%	0	CAP	3		115,254,000	10	NA	3	0	0	0	0	0	0	0	10	26	130				
184	FINANCE	STATE GRANTS - CAPITAL PROJECTS		0	0%	0	CAP	3		817,000	3	-98%	10	0	0	0	0	0	0	0	10	26	130				
89	HOUSING	HOUSING PRODUCTION	2,680,891	5	44%	9	SPEC	5			0	0	0%	0	29	4	0	0	0	0	0	1997-Rehab	3	26	130		
1	MAYOR/COUNCIL	OFFICE OF THE MAYOR	1,520,355	4	7%	1	GEN	10		0	0	0	0%	0	9	1	0	0	0	0	10	26	130				
39	POLICE	MGMT AND ANALYSIS DIVISION	6,966,626	7	12%	1	GEN	10		0	0	0	0%	0	67	7	0	0	0	0	10	26	130				
213	REDEV	REDEVELOPMENT FUND INTEREST		0	0%	0	REDEV	7		18,991,575	8	21%	3	0	0	0	0	0	0	0	1992-Forecasting	8	26	130			
217	REDEV	CONVENTION CENTER BOND PYMT	13,544,435	8	4%	1	REDEV	7		0	0	0	0%	0	0	0	0	0	0	0	10	26	130				
155	CONV/ARTS	MUNICIPAL GOLF COURSE (Fund 518)	94,857	1	-87%	5	SPEC	5		136,800	2	-17%	2	0	0	0	292,447	2	0	0	10	27	127				
228	REDEV	RINCON DE LOS ESTEROS REDEV AREA	158,522	2	-96%	5	REDEV	7	21,818,522	6	0	0	0%	0		0	0	0	0	0	10	30	126				
10	CITY ATTORNEY	DEPARTMENT MANAGEMENT	569,764	3	15%	1	GEN	10		0	0	0	0%	0	3	1	0	29,171	1	0	0	10	26	126			
226	REDEV	PARK CENTER REDEV AREA	926,837	3	-96%	5	REDEV	7	926,837	1	0	0	0%	0	0	0	0	0	0	0	10	26	126				
73	AIRPORT	AIRFIELD REVENUE		0	0%	0	SPEC	5		4,387,627	6	29%	4	0	0	0	0	0	0	0	10	25	125				
75	AIRPORT	OTHER COST CENTER REVENUE		0	0%	0	SPEC	5		3,639,319	6	30%	4	0	0	0	0	0	0	0	10	25	125				
117	CITY-WIDE	Central Service Yard Debt Service	1,757,906	4	6%	1	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	25	125				
123	CITY-WIDE	Safety Program	481,918	2	NA	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	25	125				
126	CITY-WIDE	Training and Continuous Improvement	400,000	2	-8%	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	25	125				
127	CITY-WIDE	Workforce Investment Act	269,267	2	NA	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	25	125				
134	CITY-WIDE	Camden Center Debt Service	262,070	2	NA	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	25	125				
53	PUBLIC WORKS	DEVELOPMENT SERVICES	5,153,420	6	6%	1	CAP	3		0	0	0	0%	0	61	7	0	0	0	0	1992-Contracts	8	25	125			
82	ENVIR SERVICES	BUSINESS SERVICES	13,130,807	8	8%	1	SPEC	5		0	0	0	0%	0	83	8	0	73,844	1	0	1998-Sewer Billing	2	25	121			
8	CITY MANAGER	EQUAL OPPORTUNITY AND ACCESS	396,364	2	2%	1	GEN	10		0	0	0	0%	0	4	1	0	0	0	0	10	24	120				
110	CITY-WIDE	Community Action and Pride Grants	500,000	3	8%	1	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	10	24	120				
121	CITY-WIDE	Jail Bookings	2,532,000	5	0%	3	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	1994-Booking	6	24	120			
80	CONV/ARTS	CULTURAL AFFAIRS DIVISION	2,940,698	5	8%	1	SPEC	5		0	0	0	0%	0	19	3	0	0	0	0	1988-Arts	10	24	120			
185	FINANCE	COUNTY OF SANTA CLARA		0	0%	0	CAP	3		11,830,000	8	NA	3	0	0	0	0	0	0	0	10	24	120				
188	FINANCE	CONSTRUCTION EXCISE TAX - CAPITAL		0	0%	0	CAP	3		14,071,000	8	2%	3	0	0	0	0	0	0	0	10	24	120				
189	FINANCE	CONSTR/CONVEYANCE TAX - CAPITAL		0	0%	0	CAP	3		17,600,000	8	6%	3	0	0	0	0	0	0	0	10	24	120				
191	FINANCE	INTEREST ON INVESTED FUNDS - CAPITAL		0	0%	0	CAP	3		12,592,000	8	25%	3	0	0	0	0	0	0	0	10	24	120				
242	FINANCE	FINES AND FORFEITURES		0	0%	0	GEN	10		9,500,358	7	5%	3	0	0	0	0	0	0	0	1996-Traffic	4	24	120			
30	HUM RES	TRAINING & DEVELOPMENT	321,383	2	1%	1	GEN	10		0	0	0	0%	0	3	1	0	0	0	0	10	24	120				
103	PLAN, BLDG, & C	INFORMATION SERVICES	468,126	2	6%	1	GEN	10		0	0	0	0%	0	7	1	0	0	0	0	10	24	120				
20	CITY CLERK	CIVIL SERVICE COMMISSION	20,130	1	5%	1	GEN	10		0	0	0	0%	0	5	1	0	0	0	0	10	23	115				
83	ENVIR SERVICES	WATERSHED PROTECTION	11,881,069	8	8%	1	SPEC	5		0	0	0	0%	0	111	9	0	0	0	0	2000-IN PROCESS	0	23	115			
236	FINANCE	PROPERTY TAXES		0	0%	0	GEN	10		74,700,000	10	15%	3	0	0	0	0	0	0	0	2000-ON GOING	0	23	115			
237	FINANCE	SALES TAX		0	0%	0	GEN	10		139,300,000	10	13%	3	0	0	0	0	0	0	0	2000-ONGOING	0	23	115			
21	PLANNING	PLANNING COMMISSION	34,375	1	2%	1	GEN	10		0	0	0	0%	0	7	1	0	0	0	0	10	23	115				
212	REDEV	TRUST ACCOUNT INTEREST		0	0%	0	REDEV	7		1,428,193	4	29%	4	0	0	0	0	0	0	0	1992-Forecast	8	23	115			
187	FINANCE	BLDG/STR CONSTRUCT TAX - CAPITAL		0	0%	0	CAP	3		10,137,000	8	-6%	1	0	0	0	0	0	0	0	10	22	110				
234	REDEV	COUNTY TAX COLLECTION FEE	1,378,125	4	10%	1	REDEV	7		0	0	0	0%	0	0	0	0	0	0	0	10	22	110				
76	AIRPORT	PETROLEUM PRODUCTS REVENUE		0	0%	0	SPEC	5		786,379	3	24%	3	0	0	0	0	0	0	0	10	21	105				
25	FINANCE	RISK MANAGEMENT	2,198,879	5	12%	1	SPEC	5		0	0	0	0%	0	27	4	0	0	0	0	1994-Wrk Comp	6	21	105			
186	FINANCE	VALLEY TRANSPORTATION AUTHORITY		0	0%	0	CAP	3		2,917,000	5	NA	3	0	0	0	0	0	0	0	10	21	105				
193	FINANCE	DEVELOPER CONTRIBUTIONS - CAPITAL		0	0%	0	CAP	3		2,250,000	5	10%	3	0	0	0	0	0	0	0	10	21	105				
232	REDEV	FISCAL AGENT FEES	135,500	2	8%	1	REDEV	7		0	0	0	0%	0	0	0	0	0	0	0	10	20	100				
233	REDEV	LETTER OF CREDIT FEES	194,965	2	0%	0	REDEV	7		0	0	0	0%	0	0	0	0	0	0	0	10	19	95				
227	REDEV	PUEBLO UNO REDEV AREA	0	0	0%	0	REDEV	7	0	0	0	0	0%	0	0	0	0	0	0	0	10	17	85				
137	CITY-WIDE	IWM Lifeline Subsidy	480,000	2	1%	1	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	1997-UBS	3	16	80			
190	FINANCE	RESIDENTIAL CONSTR TAX - CAPITAL		0	0%	0	CAP	3		360,000	2	-13%	1	0	0	0	0	0	0	0	10	16	80				
109	CITY-WIDE	Arena Authority	262,650	2	17%	2	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	2000-IN PROCESS	0	14	70			
122	FINANCE	Property Tax Admin Fee	832,000	3	9%	1	GEN	10		0	0	0	0%	0	0	0	0	0	0	0	2000-ON GOING	0	14	70			
57	PUBLIC WORKS	REAL ESTATE DIVISION	1,360,687	4	-5%	3	CAP	3		0</																	

***** END OF LISTING *****

Attachment C
CITY-WIDE RISK ASSESSMENT

ITEM	NUM	DEPARTMENT	PROGRAM/CATEGORY	2000-01 PROPOSED EXPEND	THREE YEAR TREND	FUND TYPE	2000-05 FIVE-YEAR CAPITAL EXPEND	2000-01 PROPOSED REVENUES	THREE YEAR TREND	2000-01 NO. OF STAFF	2000-01 FUND BALANCE	6/30/99 FIXED ASSETS	AUDIT REQUEST	DATE OF LAST AUDIT	RAW SCORE	TOTAL SCORE
				S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E	S C O R E		

PROPOSED EXPENDITURES (\$)	
No expenditures	0
Less than 100,000	1
Less than 500,000	2
Less than 1,000,000	3
Less than 2,000,000	4
Less than 3,000,000	5
Less than 6,000,000	6
Less than 10,000,000	7
Less than 20,000,000	8
Less than 30,000,000	9
30,000,000 or more	10

NUMBER OF STAFF (FTE's)	
None	0
less than 10	1
10 or more	2
15 or more	3
20 or more	4
30 or more	5
40 or more	6
55 or more	7
75 or more	8
100 or more	9
500 or more	10

5-YEAR CAP BUDGET	
Zero/none	0
less than 1,000,000	1
less than 5,000,000	2
less than 10,000,000	3
less than 15,000,000	4
less than 20,000,000	5
less than 40,000,000	6
less than 60,000,000	7
less than 100,000,000	8
less than 150,000,000	9
150,000,000 or more	10

LAST AUDIT	
2000	0
1999	1
1998	2
1997	3
1996	4
1995	5
1994	6
1993	7
1992	8
1991	9
PRIOR	10

FIXED ASSETS (\$)	
Zero	0
Less than 100,000	1
Less than 500,000	2
Less than 1,000,000	3
Less than 2,000,000	4
Less than 3,000,000	5
Less than 6,000,000	6
Less than 10,000,000	7
Less than 20,000,000	8
Less than 30,000,000	9
30,000,000 or more	10

THREE YEAR EXPENDITURE TREND (% Change)	
Decrease of more than 50%	5
Decrease of 50% or less	4
Decrease of 25% or less	3
No change	0
Increase of less than 15%	1
Increase of less than 20%	2
Increase of less than 25%	6
Increase of less than 30%	7
Increase of less than 40%	8
Increase of less than 50%	9
Increase of 50% or more	10
Not available/new program	3

BEGINNING FUND BAL	
Zero	0
less than 100,000	1
less than 500,000	2
less than 1,000,000	3
less than 2,000,000	4
less than 3,000,000	5
less than 6,000,000	6
less than 10,000,000	7
less than 20,000,000	8
less than 30,000,000	9
30,000,000 or more	10

ESTIMATED REVENUES	
Zero/none	0
less than 100,000	1
less than 500,000	2
less than 1,000,000	3
less than 2,000,000	4
less than 3,000,000	5
less than 6,000,000	6
less than 10,000,000	7
less than 20,000,000	8
less than 30,000,000	9
30,000,000 or more	10

THREE YEAR REVENUE TREND	
Decrease of more than 50%	10
Decrease of 50% or less	9
Decrease of 40% or less	8
Decrease of 30% or less	7
Decrease of 25% or less	6
Decrease of 20% or less	2
Decrease of 15% or less	1
No change	0
Increase of less than 25%	3
Increase of less than 50%	4
Increase of 50% or more	5
Not available/new program	3

FUND TYPE	
Capital	3
Special	5
Redevelopment	7
General	10

AUDIT REQUEST (Council, Admin, Staff, Other)	
Audit not requested	0
Audit requested	10